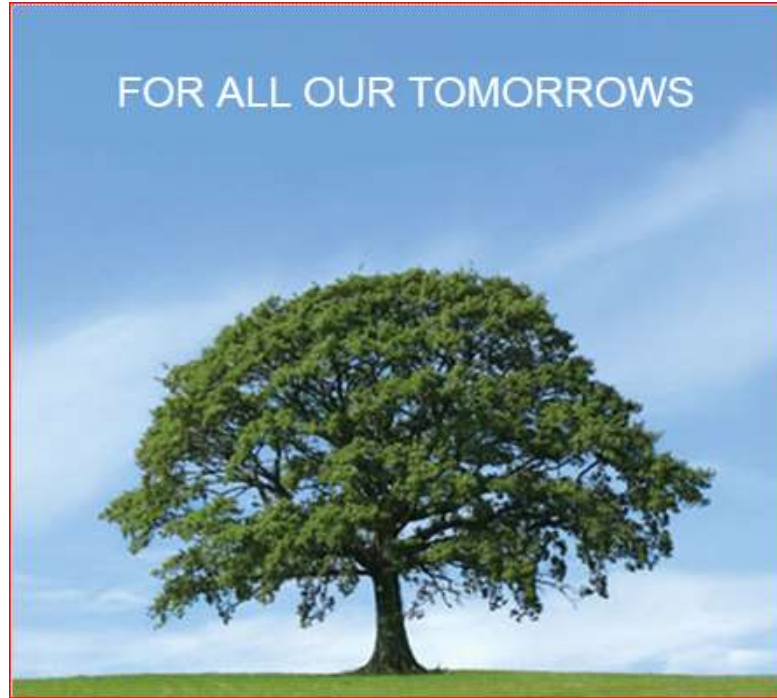




## *ITC PSPD Unit - Bhadrachalam*

FOR ALL OUR TOMORROWS



## Agenda

- Introduction to ITC – PSPD, Unit – Bhadrachalam
- Business sustenance
- Green Co Modules & methodology
- The benefits accrued during the “Green Co journey”
- Other experiences and Learnings.



Enduring Value



*ITC PSPD*



PAPERBOARDS  
AND  
SPECIALTY  
PAPERS DIVISION

# Manufacturing Facilities

## ITC PSPD



### **Bhadrachalam**

Integrated Pulp and Paper Mill. Primarily produces Virgin Paperboard along with Paper & recycled Paperboard

**7 Machines**  
**Capacity of 389,900 TPA of Paperboard and 136,700 TPA of Paper**

### **Kovai**

Produces Recycled Paperboard

**1 Machine**  
**Capacity of 100,000 TPA of Recycled boards**

### **Tribeni**

Produces Speciality Papers

**3 Machines**  
**Capacity of 30,000 TPA of Specialty Paper**

### **Bollaram**

Produces Poly-coated Paperboard

**2 Machines**  
**Capacity of 65,000 TPA of Poly Extrusion Coated Boards**

## Product : End use application

### Brief of Production / Service activities carried out Art Maestro

#### Cyber Cypak

Cigarette Hinge-Lid Packs (HLPs) & outers and inner frames

#### FINAL PRODUCT - APPLICATIONS

#### Cyber XL Pac

- Food , Pharma & beverages
- Personal & Health care
- Cosmetics & Toiletries
- Electronic & Entertainment
- Blister packs

#### Pearl Graphik

- Advertising material
- Tags & Inserts
- Cosmetics & Toiletries
- Food & Confectioneries
- Greeting Cards
- Promotional Folders

### Art Maestro

- Greeting cards, Post Cards, Invitations,
- Menu Cards
- Publication & Book covers, Directories
- Brochures
- Flyers & Mailers

### Carte Persona

- Visiting cards
- Greeting cards
- Desk calendars
- Menu cards

### Indobev

- Hot beverage cups
- Cold beverage cups
- Part line disposables
- Chocolate / Confectionary containers



# System Accreditations



**ISO 9001 – All Units**



**ISO 14001 – All Units**



**ISO 50001 – Bhadrachalam unit**



**OHSAS 18001 – All Units**



**BRC-IoP (Issue 3) - PM 4 & PM5**



**FSC – COC – All Units**

**FSC – FM** 

**CII Greenco Platinum – BCM** 

**CII Greenco Platinum – Kovai** 

**WWF GFTN membership by Invitation** 

**SEDEX** 

# BUSINESS SUSTENENCE

ITC Vision and strategy of triple bottom line

- Creating sustainable livelihoods
- Environmental stewardship
- Being future ready with responsible competitiveness

**Go Green: Green makes business sense**





Green Co – systematic approach for sustainable business

**Green-Co Rating :**

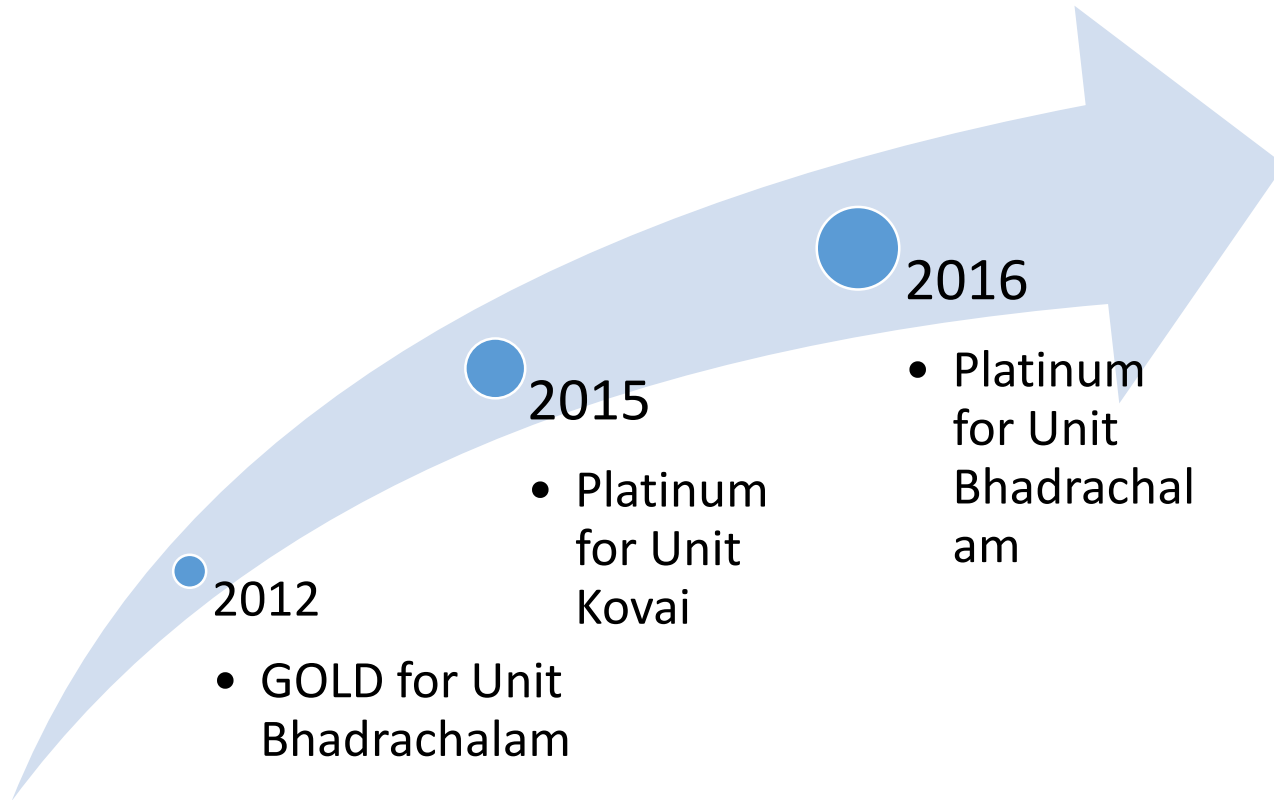


- Excellent tool to measure environmental performance holistically and achieve further excellence
- The system has a framework to define and assess the performance on the green front. Monitor and sustain “Green” initiatives” and guide phased growth.
- The Greenco Rating System is first of its kind in the world, which assesses companies on their environmental performance across 10 different parameters to help them develop a roadmap to improve further.



# ITC PSPD: The GreenCo Journey

Under the CII GreenCo Green Company Rating System, Units Bhadrachalam and Kovai have received the highest rating



2012

- GOLD for Unit Bhadrachalam

2015

- Platinum for Unit Kovai

2016

- Platinum for Unit Bhadrachalam





## GREEN CO JOURNEY

- Energy efficiency
- Water Management
- Renewable energy
- Waste Management
- Green supply chain
- Life cycle assessment of product
- Green House Gas ( GHG) emissions
- Material conservation, Recycling & Recyclability
- Product Stewardship
- Other



## METHODOLOGY FOR GREEN CO MODULES

- Define Policy & objective
- Monitoring the performance parameter
- Bench mark the performance parameter
  - Within the plant
  - National bench mark
  - International bench mark
- Improving the performance parameter by
  - Internal audits
  - Elimination of losses, reduce, reuse & recycle
  - Adopting latest technologies
- Involve all stake holders
  - Employee involvement - DMT & JH structure



# POLICY & OBJECTIVES

September 1<sup>st</sup>, 2015

## GREEN POLICY

We at Unit Bhadrachalam of the Paperboards and Specialty Papers Division of ITC engaged in Development and Manufacture of Pulp, Paper, Paperboard & Specialty Papers, are committed to monitor, continuously innovate and improve our score against set targets on the various parameters listed below while building capabilities in our employees and vendors in order to achieve international benchmarks in an environmentally sustainable manner.

Energy Efficiency

Water Conservation

Renewable Energy

GHG Emission Reduction

Material Conservation, Recycling & Recyclables

Waste Management

Green Supply Chain

Product Stewardship

Life Cycle Assessment

Occupational Health & Safety



  
K NAGAHARI  
UNIT HEAD



## MONITORING OF PERFORMANCE PARAMETER



Daily DMT & JH  
REVIEWS



WEEKLY  
ENCON  
REVIEWS



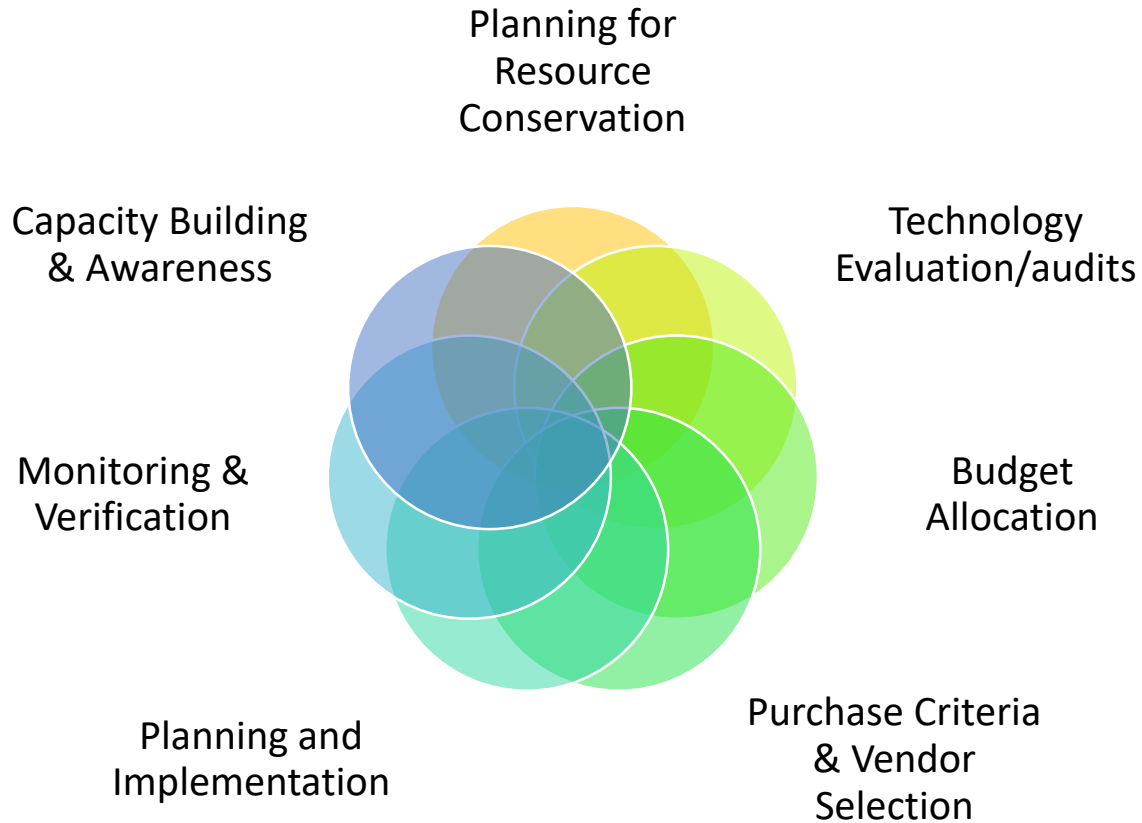
MONTHLY  
UMC  
REVIEWS



**Quarterly Reviews by Divisional Management Committee**



## PDCA METHODOLOGY





## EMPLOYEE INVOLVEMENT

### Green Week Celebration



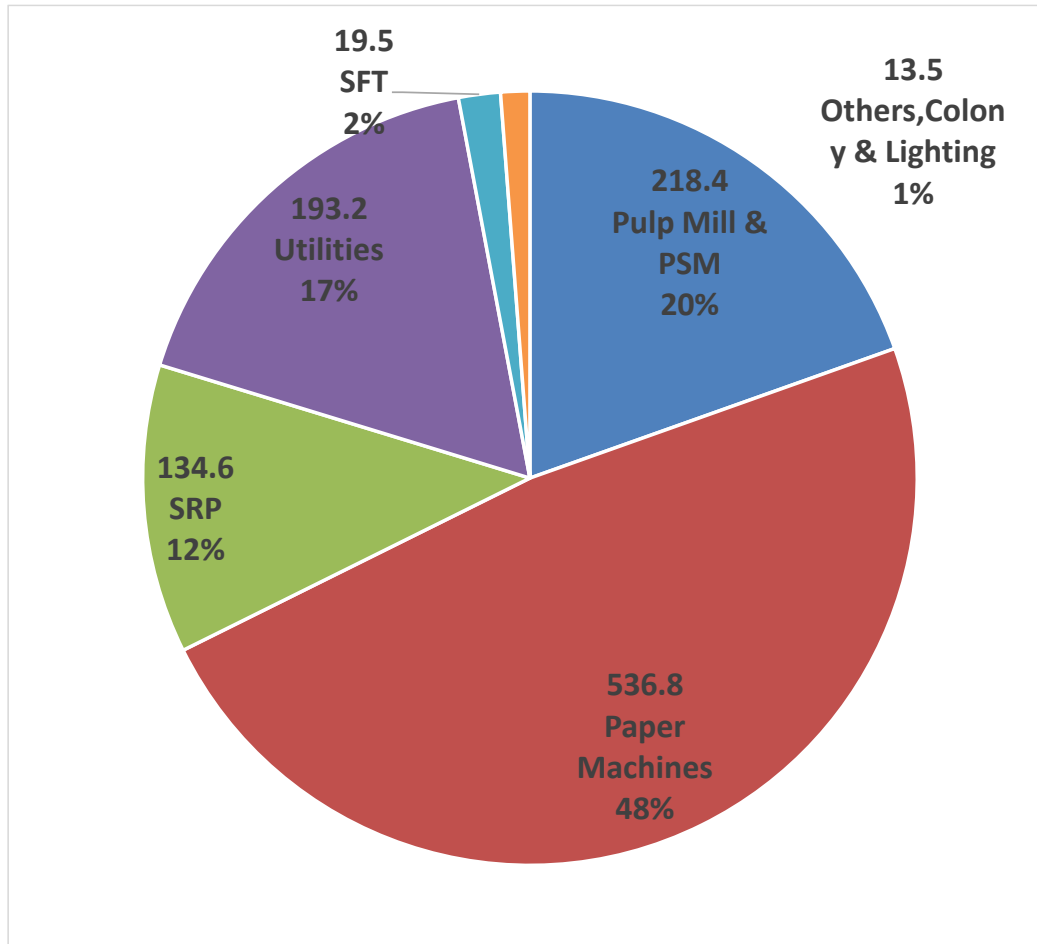
**ENERGY  
EFFICIENCY**





# Major Power Sinks

## Specific Power Consumption Breakup (kWh/T Salable Product)



**Overall Specific Power Consumption : 1106 kWh/T**



## ENERGY AUDITS

### ENERGY AUDITS

- High intense energy consumption areas were audited
  - Vacuum pumps
  - Refiners
  - Chillers
  - Cooling towers
  - Compressed air
  - Boilers UBC
- Energy saving opportunities were found and corrective measures were taken.



## SUMMARY OF GREEN CO ENERGY EFFICIENCY JOURNEY

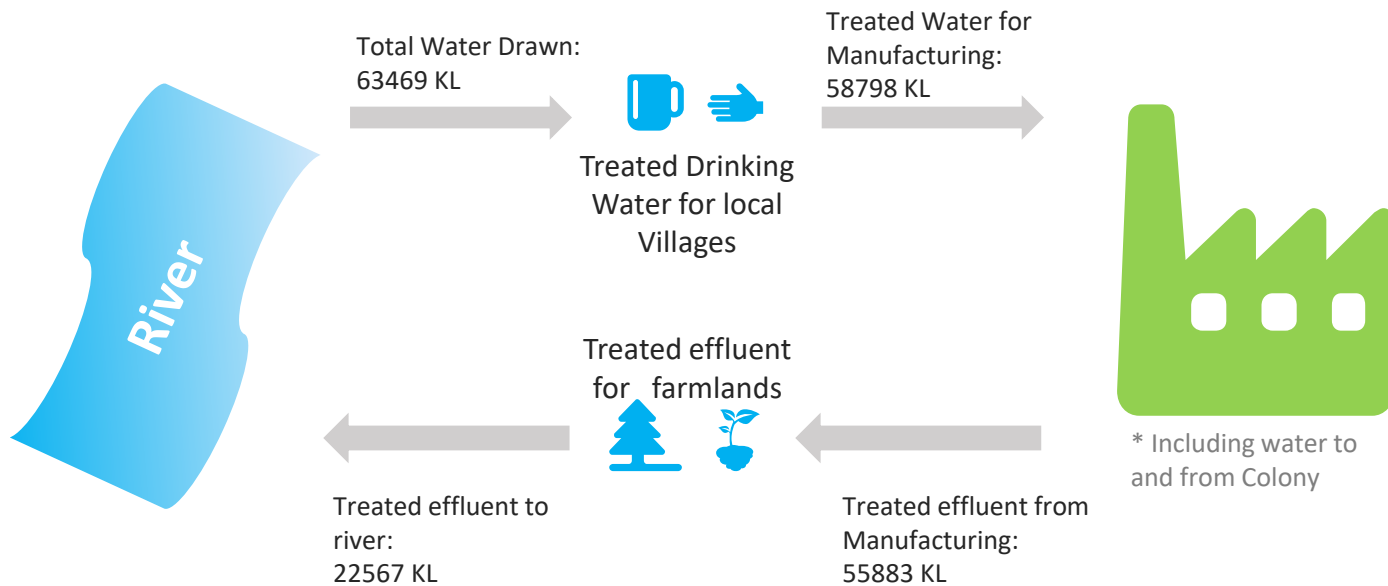
- Bhadrachalam unit stands national Bench mark in specific energy consumption
- New technology adopted eg: CFBC boiler, Turbo blower
- Energy campaign was organized to involve all stake holders.
- Every day energy saving catalyst (Tips & visuals) circulated for the different equipment
- Employees have contributed 152 kaizens resulting in a savings of Rs 80 lacs
- **Reduction of Specific energy of unit from 1122kwh/t in year 2014-15 to 1106kwh/t in 2016-17**
- Unit has been certified as ISO 50001:2011 Energy Management System (EnMS) standards

# WATER CONSERVATION



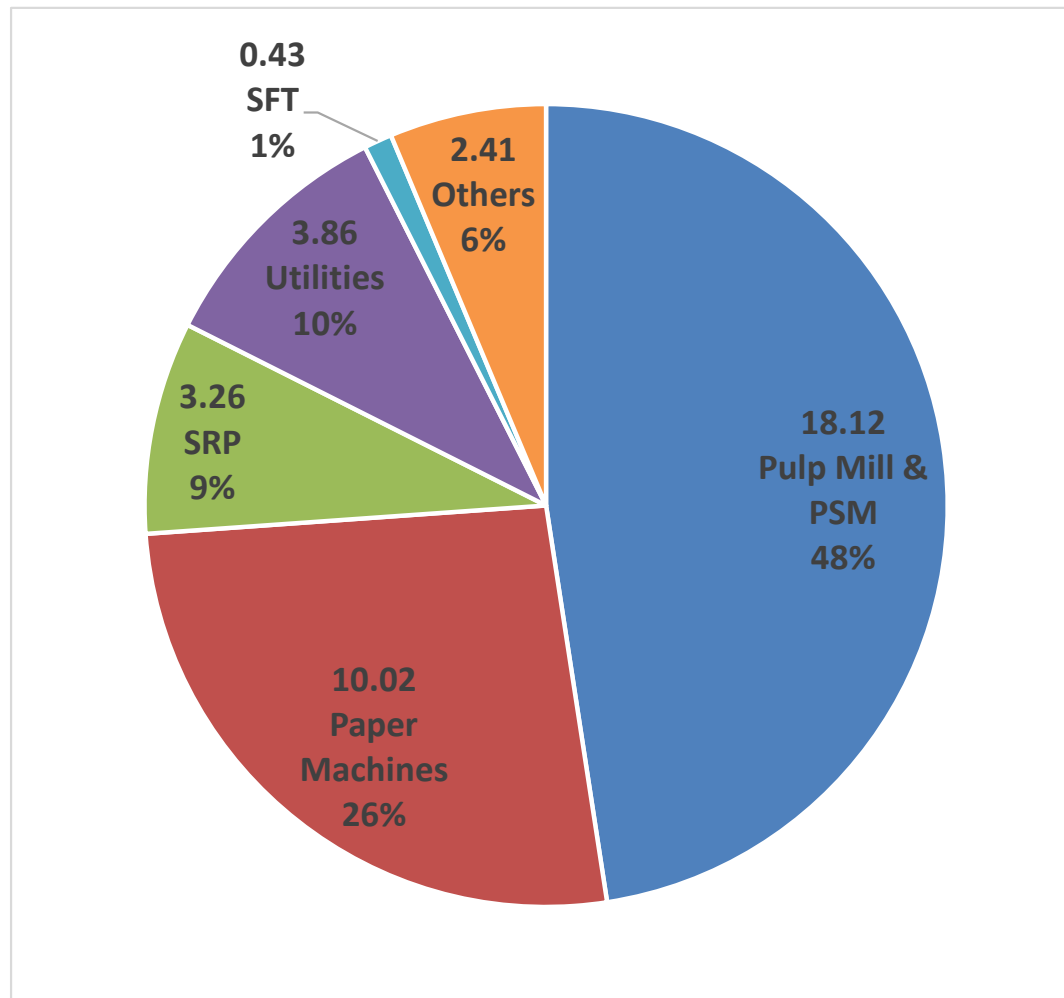
## Water Scenario: Unit BCM

### Per Day Water drawl and treated effluent release



# Major Consumption Sinks

Specific Water Consumption Breakup  
(kWh/T Salable Product)



Overall Specific water Consumption : 39.1 cum/T

## Water saving – Reduce, reuse & recycle

- Measuring all fresh water consumption.
- Tower dilution water optimization with machine back water.
- SFT uses machine back water for slushing.
- Zero water discharge in PM-2&3
- Zero water discharge at PM-6
- PM-7 water collection & recycling
- Recycling of treated etp water for cooling tower make up.
- Rain water harvesting at plantation.

## RAIN WATER HARVESTING IN ROOF AND NON-ROOF

### RAIN WATER HARVESTING – CPC LAXMIPURAM

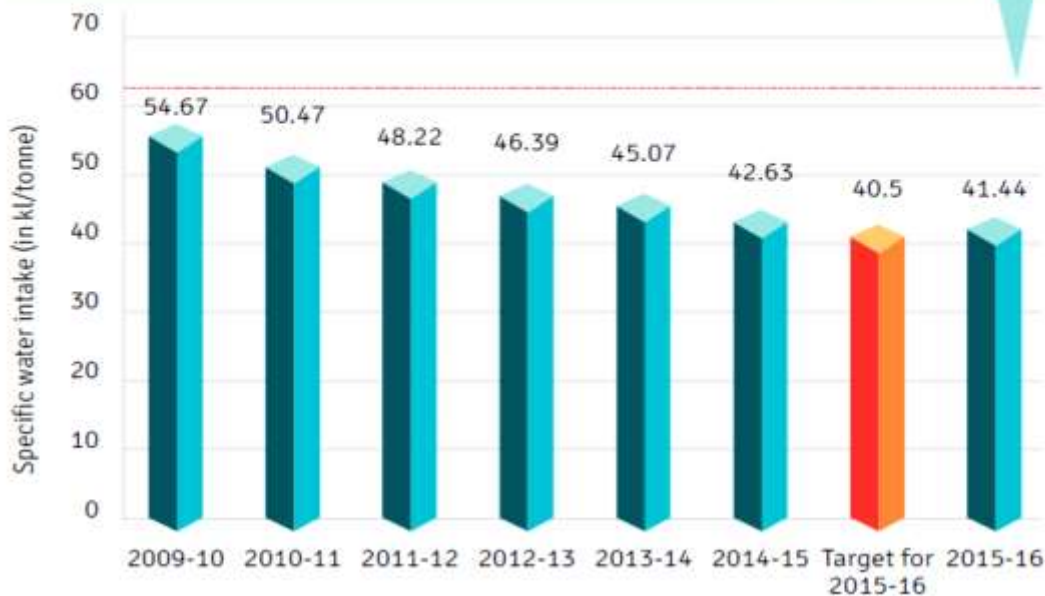




# Specific Water

- *One of the lowest specific water consumer at the national level*

Proposed National Productivity Council (NPC) Benchmark Standard of 63 kl/tonne for large scale integrated pulp and paper mills (Reference: Final Report on Development of Guidelines for Water Conservation in Pulp and Paper Sector by NPC, New Delhi, March 2006.)



- *Water Positive from last 14 years at corporate level*
- *Reduction of Specific Water Consumption by 11.59% in the last 3 years*

# SUMMARY

- Water Positive from last 13 years – corporate level
- Reduction of Specific Water Consumption by 11.59% in the last 3 years
- **Specific water consumption is 39.1 cum/t for year 16-17 till date**
- Continuous focus on Water at all levels to Reduce, Recycle and Reuse
- Continuous effort to improve water security in Bhadrachalam catchment area, Godavari Basin

# RENEWABLE ENERGY

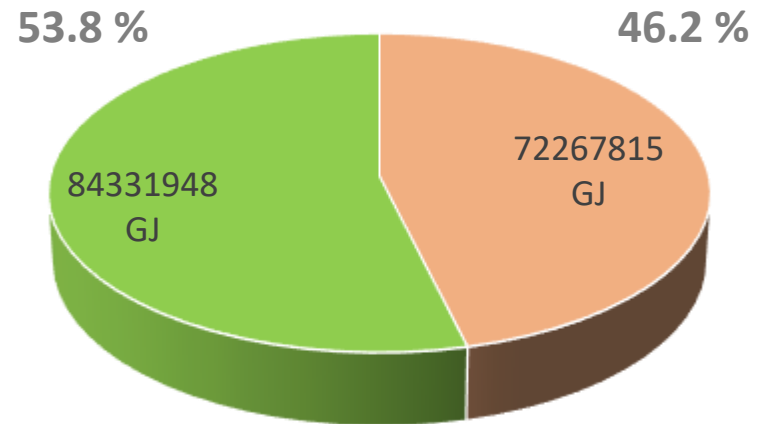


# Energy Scenario: ITC Bhadrachalam

Annual Energy Distribution

**Energy & Water consumption 2016-17 till date (Avg)**

In-house Power Generation capacity	= 141 MW
Power Consumption (Mfg.)	= 72 MW
Daily river water drawl	= 63469 m3/day
Water consumption (Mfg)	= 58798 m3/day
Coal consumption / day	= 1406 T/Day
Wind Power Generation(Till date)	= 92815 MWH



Renewable Energy

More than 50% share

Direct Fossil Energy

Direct Renewable Energy



## ON-SITE RENEWABLE ENERGY GENERATION

- **Green Boiler** – biomass fired boiler utilizing waste from plantation.
- **Soda recovery Boilers-** improved efficiency.
- **Solar PV** - 20kWp SPV plant installed at plantation facility
- **Wind Energy** - Commissioned 45 MW wind power generation facility for displacing electrical energy generated through coal
- **Biogas plant** - Generating biogas from food waste & ETP secondary sludge
- **Cogeneration plant up gradation with High Pressure Boiler & TG**
  - HP steam pressure increase from 62 ata to 105 ata
  - High efficiency 36MW TG set



# WASTE MANAGEMENT



# WASTE INVENTORIZATION

## WASTE MANAGEMENT SYSTEM

- Collection, Segregation, Internal Handling and Disposal Mechanism



Scrap Yard Layout-

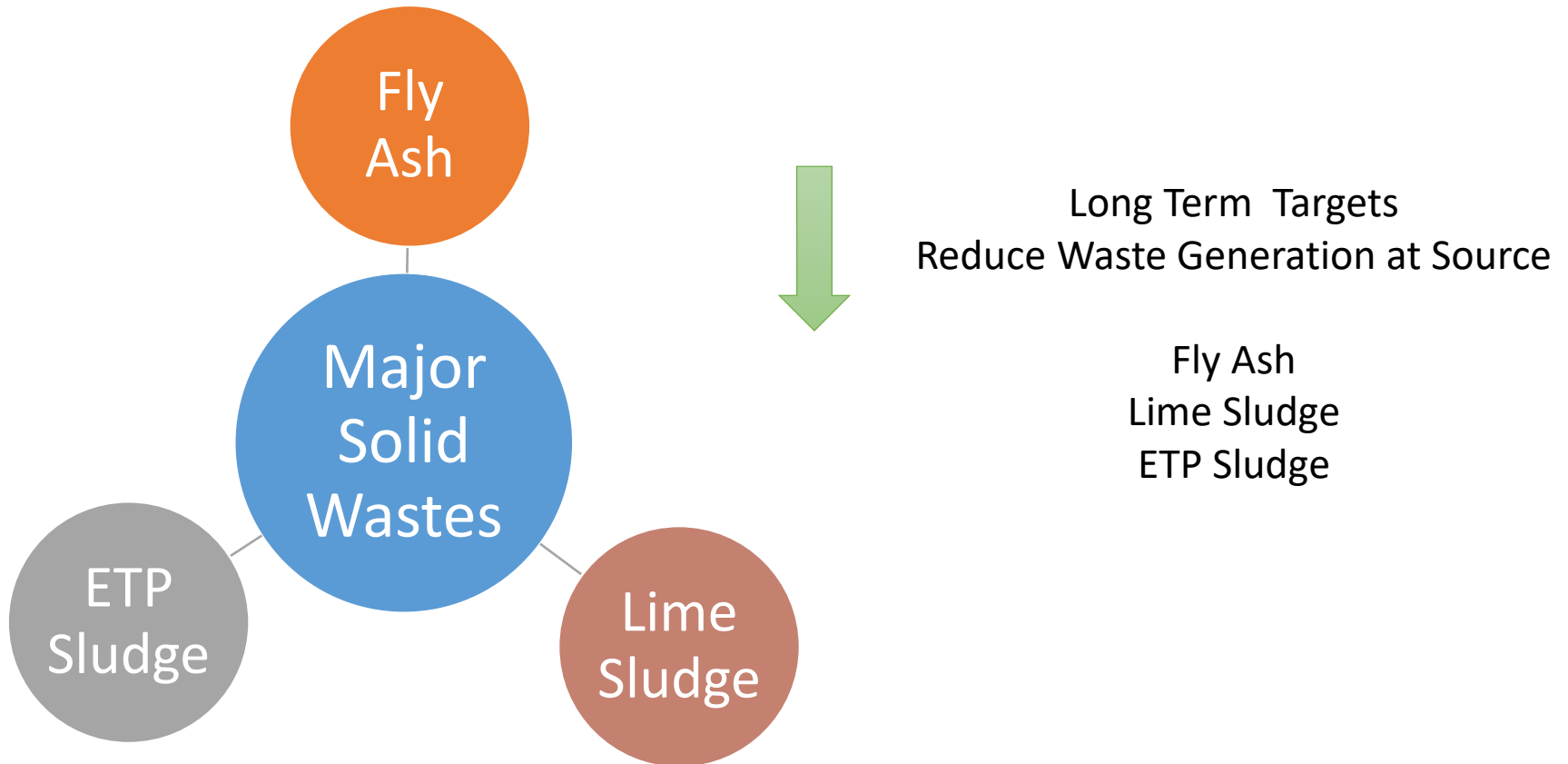
Hazardous and Non Hazardous Wastes stored separately



## LEADERSHIP AND STRATEGY

### SHORT TERM AND LONG TERM TARGETS

100 % of Hazardous & Non- Hazardous waste are Reused/Recycled through Authorized Recyclers





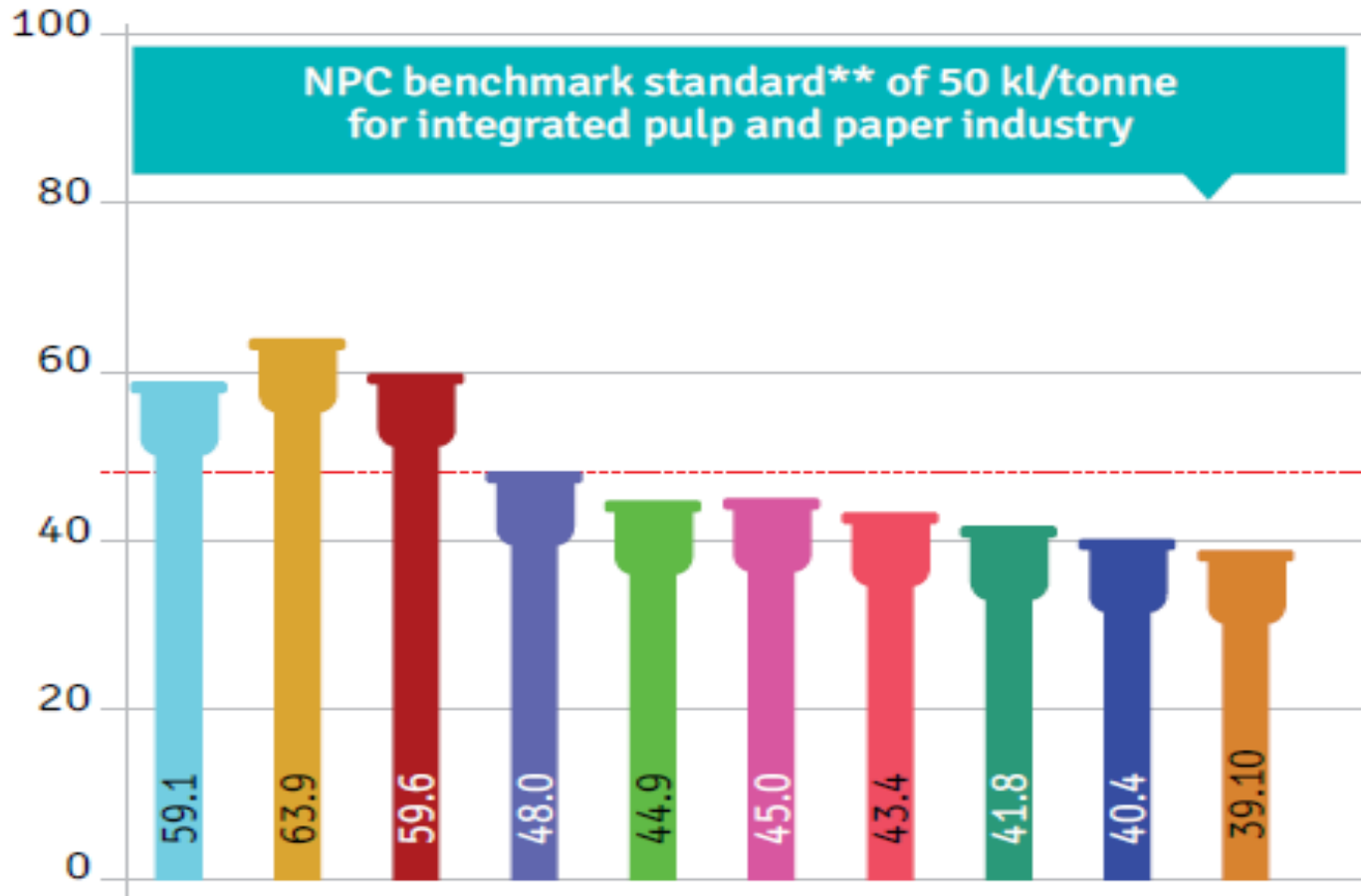
## REDUCE, RECYCLE AND SAFE DISPOSAL OF WASTE GENERATION

- **ETP water**– recycling of treated effluent , reduction in consumption of fresh water has significantly improved effluent discharge from unit 39.10 cum/ton. Treated water is being used for agriculture.
- **Lime sludge** : with new lime kiln and with improvised mud washers, leaves filter sludge losses have reduced to 4.5%
- **Fly ash** : with the commissioning of CFBC boiler, steam coal ratio has increased & fly ash generation has significantly decreased. Fly ash is being used in bricks manufacturing.



# LIQUID WASTE MANAGEMENT

## Reduction in Process Effluent Disposal



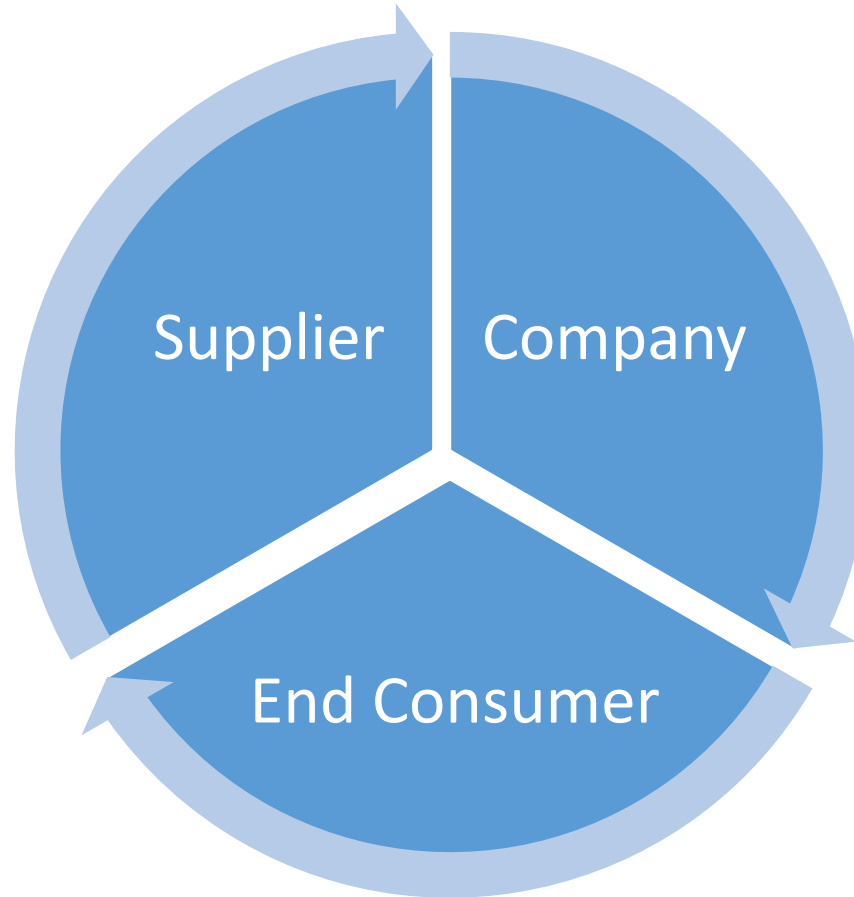
2006-07 2007-08 2008-09 2009-10 2010-11 2011-12 2012-13 2013-14 2014-15 2015-16

# GREEN SUPPLY CHAIN



# GREEN SUPPLY CHAIN

Lower cost  
Expand market share  
Better corporate  
image

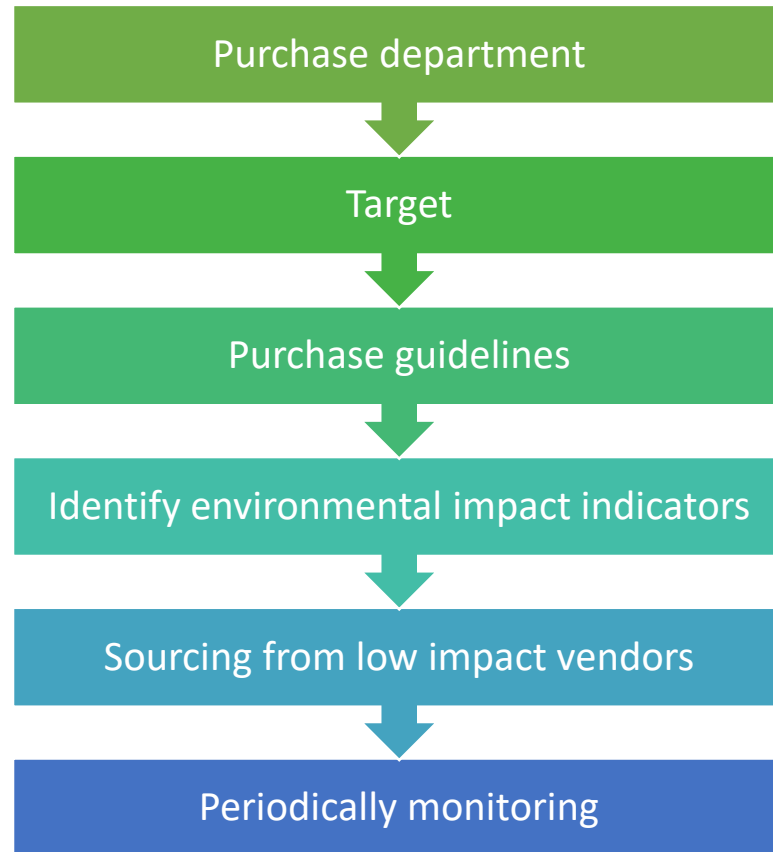


Brand Reputation  
Meet consumer demand  
Resource conservation  
Cost reduction

Saving the environment

## GREEN SUPPLY METHODOLOGY

### GREEN SUPPLY PURCHASE FUNCTION



# Benefits of green supply chain

- Sourcing of input materials from a sustainable sources,
- Input materials are having lower environmental impact
- Importance is given in sourcing the material locally to avoid transportation, handling and thereby reducing GHG emissions.
- Lower package requirement ( redesign the product for package), load ability for ease of transport.
- Unit has engaged with suppliers and has guided in improving energy performance of its vendors. Eg : M/s Femcem, convertors located in and around the plant

# LIFE CYCLE ASSESSMENT



# LEADERSHIP AND STRATEGY

## GOALS & TARGETS

### LCM Goals

```
graph LR; A[LCM Goals] --- B[1. To ensure that its products and services comply with all applicable statutes and regulations]; A --- C[2. To work towards safe and optimal resource use over the life-cycle of its products and services, including recycling of resources wherever possible]; A --- D[3. To work towards ensuring that all goods and services are procured, manufactured and delivered through a system embedding its policies in terms of labour practices, human rights, ethics, occupational health, safety and environment]; A --- E[4. To work towards sourcing significant raw materials, products and services in a manner so as to continuously improve the balance between social, economic and environmental impacts.]; A --- F[5. To raise the awareness of consumers on responsible disposal of products and packaging; to continue to progressively factor in relevant social and environmental considerations during the process of development of products / services.];
```

**1. To ensure that its products and services comply with all applicable statutes and regulations**

**2. To work towards safe and optimal resource use over the life-cycle of its products and services, including recycling of resources wherever possible**

**3. To work towards ensuring that all goods and services are procured, manufactured and delivered through a system embedding its policies in terms of labour practices, human rights, ethics, occupational health, safety and environment**

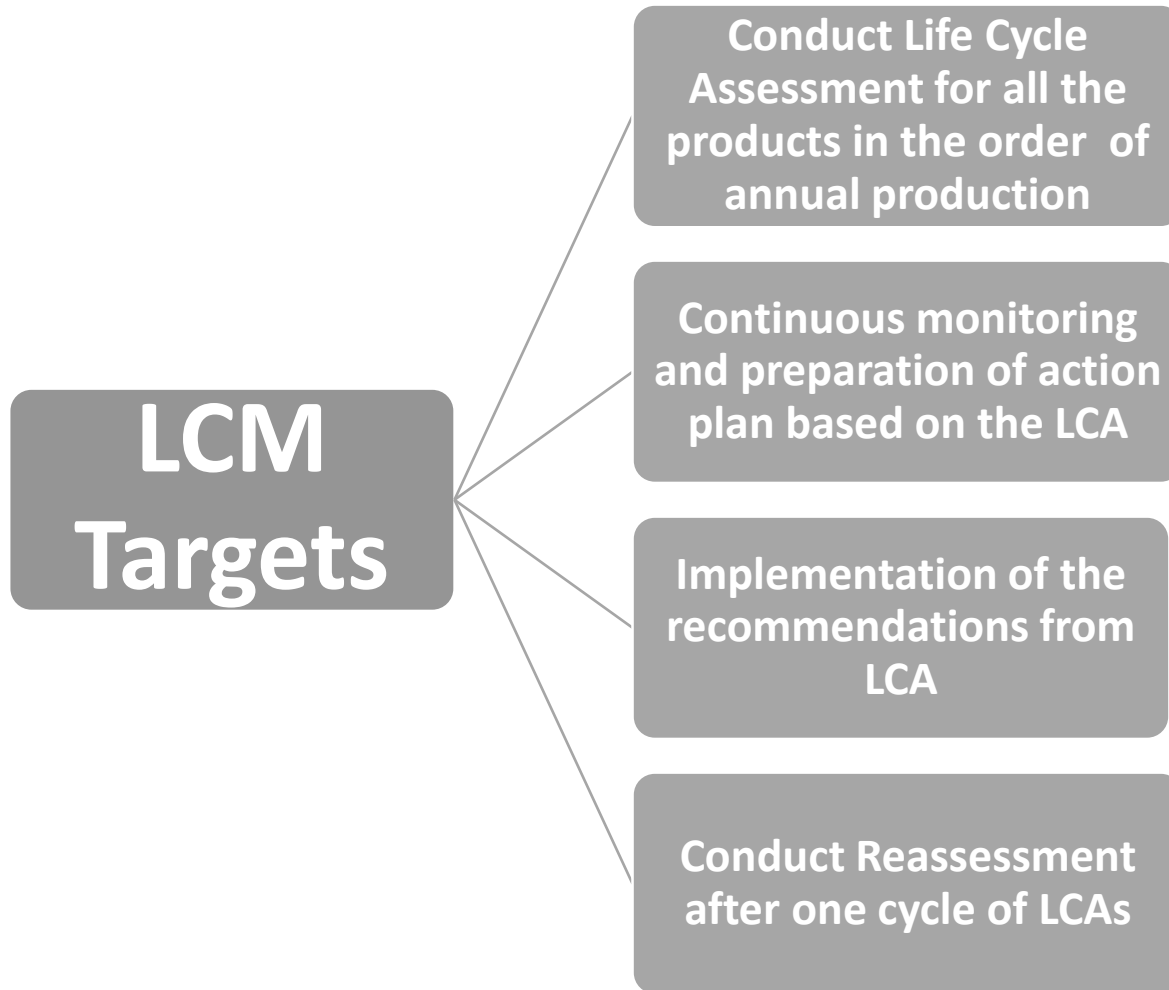
**4. To work towards sourcing significant raw materials, products and services in a manner so as to continuously improve the balance between social, economic and environmental impacts.**

**5. To raise the awareness of consumers on responsible disposal of products and packaging; to continue to progressively factor in relevant social and environmental considerations during the process of development of products / services.**



## LEADERSHIP AND STRATEGY

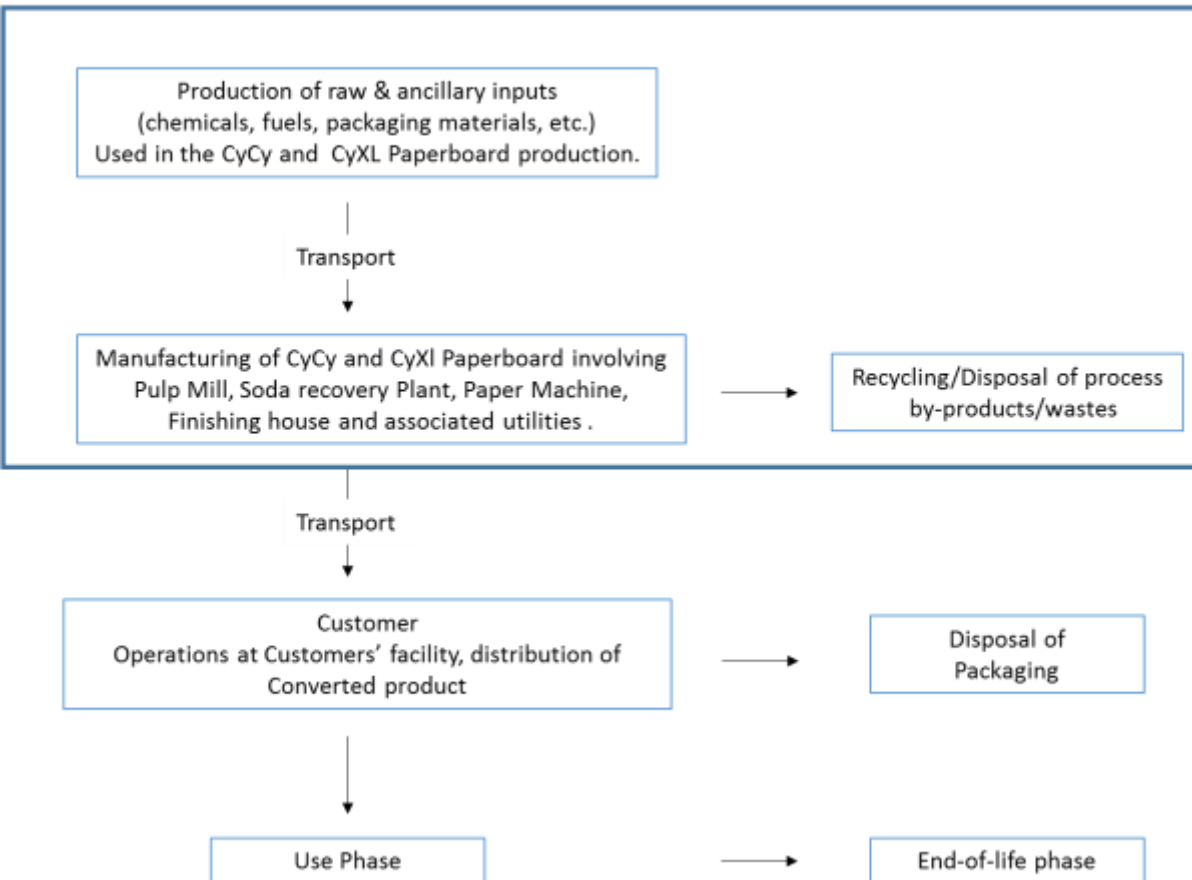
### GOALS & TARGETS



# LCA for products occupying the highest share in the product line

## Scope of the LCA study:

### SYSTEM BOUNDARY OF THE STUDY



Peer Reviewer for the study:



thinkstep

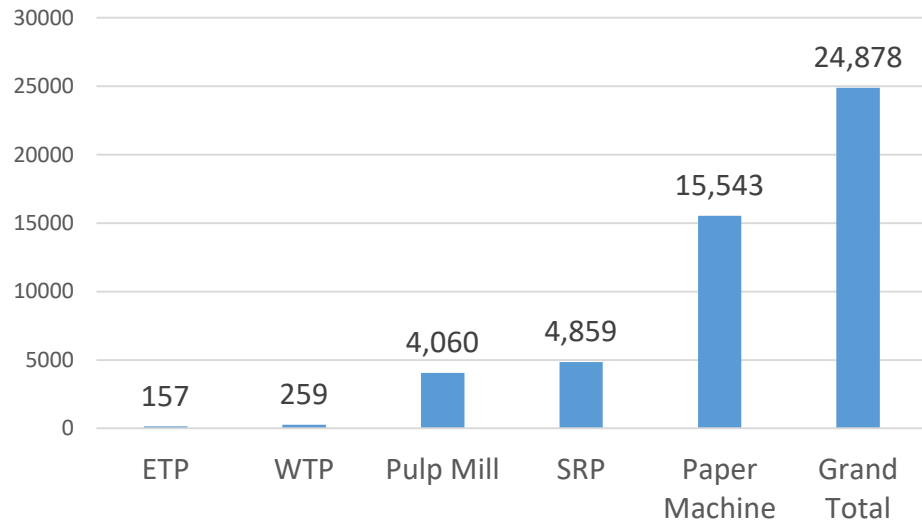
## LCA for products occupying the highest share in the product line

Life Cycle Phases	Primary Energy (MJ)		Global Warming Potential (excluding biogenic carbon) (kgCO2e)	
	CyXI	CyCy	CyXI	CyCy
Upstream Phase	98377	143714	2175	3428
Manufacturing Phase	24878	9335	1173	696
Transportation	2081	2081	185	217
Credit for recycling of solid wastes	-2654	-1591	-158	-104
<b>TOTAL</b>	122683	153540	3375	4238

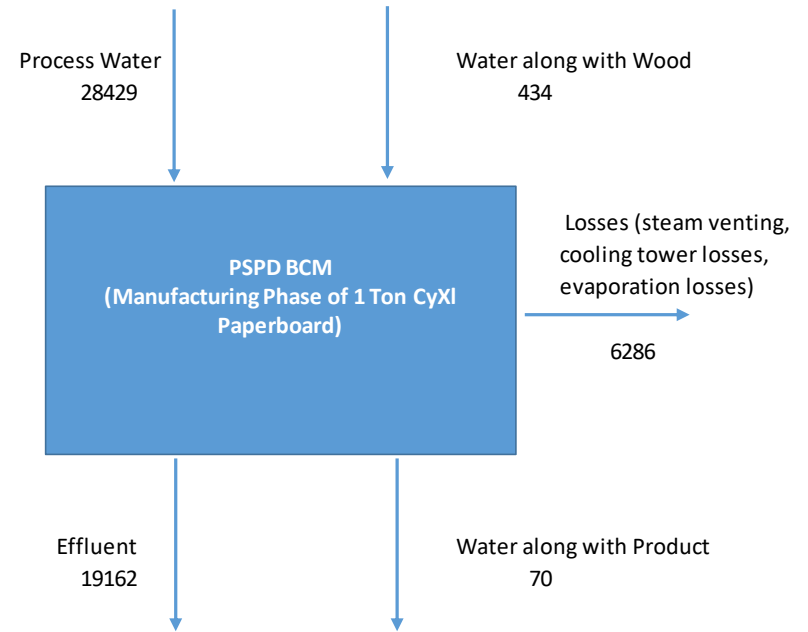
	CyberXL	CyberCypac
Fresh Water Use (Lit) in Manufacturing Phase	28688	12923

# LCA for products occupying the highest share in the product line

Primary Energy from renewable and non-renewable resources (MJ) - Manufacturing Phase



WATER BALANCE FOR MANUFACTURING PHASE (Reference Unit: 1 Tonne CyXI boar)



	Upstream Phase	Manufacturing Phase	Transportation Phase	Credit for recycling the solid wastes	Total
<b>Eutrophication Potential [kg Phosphate-Equiv.]</b>	2.813	0.732	0.454	-0.044	3.956

# Environmental Impact Reduction based on LCA(Carbon/Material/Water/Toxicity)

## Major Actionable Points

Environmental Concern	Actionable Point
Significant Primary Energy Demand in Upstream phase for Imported Pulp	Increasing in house pulp Production
Higher Specific Environmental impact of Chemicals	Stepwise Replacement of chemicals with native chemicals.
High Primary Energy demand	Reducing Specific Power & Steam consumption
Evaporation Loss	Exploring secondary usage or Recovery of the vapour at Paper Machines and Soda Recovery Plant

# **Benefits and learnings from Green Co journey**

Area	Benefits Achieved	Learnings for way forward
Energy Efficiency	Best performance at national level.	There is huge potential for further improvement and to achieve the international benchmark
		Involving the existing equipment suppliers for new developments .
		Strengthen Energy Management Cell with a view to bring latest technology/equipment in the plant (with thrust on innovation)
LCA Study	Overall environmental impact reduction of 10 %	Should involve local market research teams to collect relevant data
		Need to percolate the concepts and share the benefits accrued to have more buying and ownership from employees and managers.
Greening the supply chain.	Immediate monitory benefits to the vendors as the energy consumption has come down significantly	The participations from the suppliers was extra ordinary. The commitments demonstrated by them was excellent and far more than the expectations.
		Explore the possibility to support the vendors for allocation of resources, manpower for environmental performance improvement.
		Motivate promising vendors to opt for greenco certifications.
Employees participation	The team felt highly motivated by the recognition.	Huge potential to work on quality of kaizens.
		To include the greenco initiatives and environmental achievements in the induction manuals and internal magazines.
		Collaborate with educational institutions and research institutions which will help in knowledge acquiring and sharing.

# Triple Bottom Line Performance

## Economic

Market Capitalization – over \$ 44 billion

Turnover – over \$ 8 billion

23.3% Compound annual growth in total shareholder returns over the last 20 years

## Environment

The only Company in the world to be:

Carbon Positive

– 11 consecutive years

Water Positive

– 14 years in a row

Solid Waste Recycling Positive

– for last 9 years

## Social

E-choupal- Empowering 4 million farmers

Afforestation programme – 2,25,000 Hectares

Women's Empowerment initiative – 50,000 beneficiaries

Educating 4,70,000 children



## Green Performance of ITC



Carbon Positive

11 Consecutive years



Solid Waste Recycling  
Positive

For the last 9 years

Water Positive  
14 years in a row



Renewable Energy  
More than 48% overall



*The journey continues ...*

**GreenCo Rating Assessment bestows on ITC Bhadrachalam, the responsibility of creating bench mark by which stakeholders will continue to assess the unit particularly on the upkeep of standards.**

Thank You